



D\c\W\lg`?!6UnD\c\l\c\l7\fg\U6cbY`/?fg\B\FYWD\c\l\l\A U[[Y<Uf]b]g/

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INTRODUCTION.....	5
LAND ACKNOWLEDGEMENTS.....	5
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**Gi Xbi**

CWUbc[ fUd\m' 7ca dFY Ybgj YY Ua ]bU]cbg'fA G/ D\8E' .....& .  
 Ci lg\XY9l Ua ]bY'fD\8 gi Xhlg'cb\m' .....%  
 HY5cd\U'cZU: U'i fY'cZh Y8YZbgY' .....&  
 FY'cf'f'cb'9l Ua ]bU]cb: cfa .....&  
 A G; YbYU FYei ]fYa Ybg' ..... .  
     A G: ]g\Y]Yg' ..... ) .  
     A GA Uf]bY6]c'c[ m' ..... + .  
     A GCWUbc[ fUd\m' ..... + .  
 A U]Yg]b'A Uf]bYDc' ]WfA A DE; YbYU FYei ]fYa Ybg' ..... , .  
 A U]Yg]b'A Uf]bYGi X]Yg'fA A GE; YbYU FYei ]fYa Ybg' ..... - .  
 D\8; YbYU FYei ]fYa Ybg' ..... (%  
     D\8: ]g\Y]Yg' ..... (%  
     D\8' A Uf]bY6]c'c[ m' ..... (&  
     D\8' CWUbc[ fUd\m' ..... (&  
 ; fUX UYgi Xh\m' d\WU]cbg' ..... ( .  
     9l d\WU]cb'8cWa Ybg' ..... ( .  
     FY'gUWUbxH\UW]b[ '5gg]gUbg\]dgf'5#5E' ..... ( .  
     HY'gg'W\X]lg' ..... ( .  
     =bfU]cbU'Gi Xhlg'! H Ygg#7ci fg'W\X]h\Y d\WU]cb ..... ( .  
     8Y'fYDfc[ Ygg'j Y'G a a Y'fA chg' ..... ( .  
 ; i ]XY]bYgZcf DfYdU]cb'cZh YH Ygg8]gg'fU]cb' fA G#D\8: ]g\Y]YgZA Uf]bY6]c'c[ m'ã  
 UbxCWUbc[ fUd\m'gi Xhlg' ..... () .  
     K f]h]b] ..... () .  
     FY ]Yk UbxYf] ]gcb' ..... (+ .  
     GWX ]b[ XZbgY' ..... (+ .  
     HY'gg: cfa UZcf: ]g\Y]YgGi Xhlg' ..... ( .  
     HY'gg8]gg'fU]cb'8YUX]bYg' ..... ) \$ .  
     5dd]W]cbZcf; fUX U]cb' ..... )% .  
     ; YbYU H Ygg8]gg'fU]cb'G Va ]gg]cb DfcW\ fy' ..... )% .  
 Glã dYA G#D\8' 8Y'fYH]a Y]bY#7\ YW]g'f' ..... )' .  
     : i `!h]a YA U]Yf]g'gi Xhlg']b\hX]b] ]c' Wa d'YfYh Yf X] ]fYk ]h]b]k'c UbxU\UZ  
     mUg' ..... )' .  
     : i `!h]a YD\8' gi Xhlg']b\hX]b] ]c' Wa d'YfYh Yf X] ]fYk ]h]b] j YmUg' ..... )' .  
 ; fUX U]cb'7\ YW]g'f' ..... )- .  
 5gg]gUbg\]dgUbx: ]bUWU'5]X' ..... \* \$ .  
     ; fUX UY5gg]gUbg\]dg' ..... \* \$ .  
     : i bX]b] ]Cci fWg5j U]UWYZcf; fUX UYGi Xhlg' ..... \*% .

; fUhgZGwC`Ug\|dgZUbX: Y`ckg\|dg\*\*\*\*\*%  
A lGwBzCfa Ujcb\*\*\*\*\*.  
: YDUa YbH\*\*\*\*\*.  
C WGDuW\*\*\*\*\*.  
7Ua di gA Uj\*\*\*\*\*+  
FYgUAWDfa lG\*\*\*\*\*+  
GUZmz 9FD5z6i `nA |bcfZUbXH|hY=L HFU|b| \*\*\*\*\*+  
I 5: JY|WYDc|Wm \*\*\*\*\* ,  
Hfj Y \*\*\*\*\* ,  
D fWUg|b| f|YzDfcWfYa YbH \*\*\*\*\* -  
9a d`cra YbDufc`UbX5i lc 8Ydcg|h \*\*\*\*\* -  
Ha YC f| fUX UYg|hXb|cbF5#F5#GB#GE \*\*\*\*\* -  
I 5: 8|gU| |mGfj |Wg \*\*\*\*\* -  
C WcZF| |lgZ7ca d|UbWUbX5Wm bUW| |m|CF75E \*\*\*\*\*+  
GhXb|< YUh UbX7ci bgY|b| `7YbH \*\*\*\*\*+  
; fUX UYg|hXb|b|bg fUBW \*\*\*\*\*+%  
=b|fBU|cbU`GhXb|g! : !%GUh|g \*\*\*\*\*+%  
< YUh =bg fUBWfYe| |fYa YbZcf =b|fBU|cbU`GhXb| \*\*\*\*\*+&  
=b|fBU|cbU`GhXb|g! H Ygg#7ci fgYWX|hY dWU|cb \*\*\*\*\*+&  
@GhM hbch`Yg| \*\*\*\*\*+.

,1752'8&7,21

'HDU &ROOHJH RI )LVKHULHV DQG 2FHDQ 6FLHQFHV &)26 6WXGH  
7KLV KDQGERRN KDV EHHQ SUHSDUHG WR DFTXDLQW \RX ZLWK L

29(59,( : 2) 7+( &2//(\* (

8QLYHUVLW\ RI \$ODVND )DLUEDQNV  
&ROOHJH RI )LVKHULHV DQG 2FHDQ 6FLHQFHV  
'HSDUWPHQWV RI 0DULQH %LRORJ\ 2FHDQRJUDSK\

7KH 6FKRRO RI )LVKHULHV DQG 2FHDQ 6FLHQFHV 6)26 ZDV FUHD  
ILVKHULHV DQG PDULQH VFLHQFHV SURJUDPV RI WKH 8QLYHUVLW  
RI )LVKHULHV DQG 2FHDQ 6FLHQFHV FKDQJHG WR WKH &ROOHJH  
&)26 ZKLFK LV RQH RI WKH PRVW GLYHUVH FROOHJHV RI WKH 8  
GLVWULEXWLRQ DQG DFDGHPLF PLVVLRQ 7KH &ROOHJH DFKLHYH  
HGXFDFWLRQ DQG SXEOLF RXWUHDFK 7KHUH DUH DSSUR[LPDWH  
WKH VWXGHQWV HQMR\ D ORZ VWXGHQW WR IDFXOW\ UDWLR

7KH &ROOHJH RI )LVKHULHV DQG 2FHDQ 6FLHQFHV RIIHUV XQGHU  
ZHOO DV WZR XQGHUJUDGXDWL PLQRUV 8QGHUJUDGXDWL VWXG  
FRQFHQWUDWLRQV LQ 5XUDO DQG &RPPXQLW\ 'HYHORSPHQW RU  
6FLHQFH RU D %6 LQ )LVKHULHV DQG 0DULQH 6FLHQFHV FRQFH  
%LRORJ\ 2FHDQRJUDSK\ DQG QR FRQFHQWUDWLRQ WKH QR FRQ  
V\QFKURQRXV DV\QFKURQRXV RU K\EULG FRQFHQWUDWLRQ 6W  
FRPSOHWH D PLQRU LQ )LVKHULHV RU 0DULQH 6FLHQFHV

7KH 8\$) &ROOHJH RI )LVKHULHV DQG 2FHDQ 6FLHQFHV RIIHUV ILY  
)LVKHULHV 0DULQH %LRORJ\ 2FHDQRJUDSK\ 0DULQH 6WXGLHV  
ZLWK WKH 8\$) &ROOHJH RI %XVLQHVV DQG 6HFXULW\ 0DQDJHPHQW  
RI WKHVH SURJUDPV KDYH PLQLXP UHTXLUHPHQWV RI FUHGLV  
LQ )LVKHULHV 0DULQH %LRORJ\ DQG 2FHDQRJUDSK\ 7KHVH QLQ  
VXEVDQWLDO IOH[LLELW\ LQ UHTXLUHG DQG HOHFWLYH FRXUV



6WXGHQW 5HVSQRVLELOLWLHV

\$V D JUDGXDWH VWXGHQW \RX DUH IXOO\ UHVSQRVLEOH IRU NQ  
UHJXODWLRQV DQG UHTXLUHPHQWV IRU JUDGXDWHV DQG WKH FR  
UHTXLUHPHQWV )RU WKLV UHDVRQ \RX PXVW EHFRPH IDPLOLDU  
RXWOLQHG LQ WKLV \*UDGXDWH DQG FRQW

\*UDGXDWH 'HJUHH 5HTXLUHPHQWV

\*UDGXDWH HGXFDWLRQ VKRXOG EH DQ LQWHQVH FRRUGLQDWHG  
WLPH DQG DLPHG DW REWDLQLQJ SURIHVVLRQDO VNLOOV DQG RU  
DQG VFKRODUO\ ZRUN 7R UHFHLYH D GHJUHH IURP WKH 8QLYHUV  
VWXGHQW PXVW PHHW WKUHH VHWV RI UHTXLUHPHQWV JHQHUDO  
UHTXLUHPHQWV DQG SURJUDP RU GHSDUWPHQW UHTXLUHPHQWV  
'HJUHH SURJUDPV PXVW EH FRPSRVHG RI FRXUVHV LQ WKH VWXG  
VXSSRUWLYH RI WKDW GLVFLSOLQH \$OO FRXUVHV WR EH DSSOL  
WKH VWXGHQW\ V DGYLVRU\ FRPPLWWHH 'HSDUWPHQW &KDLU D

7LPH /LPLWV IRU &RPSOHWLRQ RI 'HJUHHV

<RX PD\ HOHFW WR JUDGXDWH XQGHU WKH GHJUHH UHTXLUHPHQ  
HQUROOPHQW LQ \RXU JUDGXDWH GHJUHH SURJUDP RU WKH FDW





\*UDGXDWH )RUPV

\$OO JUDGXDWH IRUPV 8\$U H LORF DEWING R Q 7WKH 8\$) \*UDGXDWH 6FKF  
XVHV WKH 1H[W\*HQ '\QDPLF )RUPV SODWIRUP DQG FROOHFWV DO  
WKDW \RX UHYLHZ WKH VLJQDWXUH SURFHVV DQG ZKR VLJQV HD  
WKH PDMRULW\ RI WKH IRUPV EXW WKH \$VVRFLDWH 'HDQ RI \$FD  
LPSRUWDQW WKDW VWXGHQWV &R U 1 2 7 VLJQDOLW FHPD8\$) V ND JH G  
IDFXOW\ DQG VWDII 7KH HPDLO ZLOO QRW UHDFK WKH VLJQDWR  
WR EH VHQW WR &KOLYWWVQD 6XDWYRQH SDGX

5HTXLUHG 0HHWLQJV DQG 5HTXLUHG )RUPV LQFOXGLC  
<H DU

)RUPV DQG 7KHVLV 'LVVHUWC 'HDGOLQH 'DWHV

\$SSRLQWPHQW RI \$GYLVRU\ ; 6HH &RPPLWVHH JXL (QG RI WKH ILUVV VHPHV  
KWWS ZZZ XDI HGX JUDGVFI \RXU SURJUDP KDYF  
VLJQ WKLV IRUP 00  
QRW QHHG WR ILOO

\*UDGXDWH 6WXG\ 3ODQ \$SSURYHG GXULQJ F %\ WKH HQG RI WKH ILUV\  
KWWS ZZZ XDI HGX JUDGVFI PHHWLQJV DOO PHP VWXGHQWV %\ WKH HQG  
VWXGHQWV PXVW VL VWXG\ IRU DOO RWKHU V\  
LQFOXGH D SDJH  
SURSRVDO DSSURYH  
FRPPLWVHH 003 VW  
ZRUN ZLWK WKHLU D

\$QQXDO 5HSRUW 7KLV IRUP LV GXH H 0D\  
KWWS ZZZ XDI HGX JUDGVFI PHPEHUV DQG VWXG 6WXGHQWV HQWHULQJ WK  
VLJQ 7KH UHSRUW F PXVW VXEPLW DQ DQQXDC  
VHOI HYDOXDWLRQ L RI WKH ILUVV \HDU RI VW  
WKH VWXGHQW 003 6SULQJ PXVW VXEPLW DQ  
VWXGHQWV ZLOO RQ 'HFHPEHU  
LI WKHLU SURJUDP F  
SURMHFWHG WR FRQ  
PRQWKV

\$GYDQFHPPHQW WR &DQGLGDF







\*UDGXDWH \$GYLVRU\ &RPPLWWHHV 06 DQG 3K' VW

(DFK JUDGXDWH VWXGHQW LV JXLGHG E\ D PDMRU DGYLVRU SURR  
FRPPLWWHH FKDLU DQG D JUDGXDWH DGYLVRU\ FRPPLWWHH 6V  
DGYLVRU ZKHQ WKH\ DUH DFFHSWHG LQWR \*UDGXDWH 6FKRRO \$  
DGYLVRU\ FRPPLWWHH E\ WKH HQG RI WKHLU ILUVW \HDU 6WXGH  
JXLGHOLQHV JLYHQ EHORZ DQG ZLWK WKH DGYLFH DQG DSSURYD  
DJUHHPHQW RI DOO SURSRVHG PHPEHUV \$WBRLQWHQ\RXV&KXOG  
\*UDGXDWH &RPPLWWHH) IRUPV ZLOOLEB DWRXUHG XIRUJ WKH 1H[W\*HQ  
WKH SURSRVHG FRPPLWWHH LQFOXGHV DQ\ PHPEHUV ZKR GR QR  
JXLGHOLQHV SOHDVH PDNH D QRWH RQ WKH 1H[W\*HQ IRUP LQ V  
WR H[SODLQ ZK\ WKH GHSDUWXUH IURP JXLGHOLQHV ZRXOG EH E

7KH SURSRVHG FRPPLWWHH LV UHYLHZHG E\ WKH 'HSDUWPHQW &  
GHHPHG QHFHVVDU\ &KDQJHV PLJKW EH UHTXHVWHG LI WKH JX  
IROORZHG DQG LI WKHUH LV LQVXILFLHQW MXVWLILFDWLRQ IRU  
EHIRUH WKH SDSHUZRUN LV IRUZDUGHG WR WKH &)26 \$VVRFLDW  
DSSURYDO DQG VLJQDWXUH

,I WKH SURSRVHG FRPPLWWHH LV QRW DSSURYHG LW LV UHWXU  
IRU PRGLILFDWLRQ RU IRU EHWWHU MXVWLILFDWLRQ 2FFDVLRQ

&RPPLWWHH &RPSRVLWLRQ

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0 6 'HJUHH

Â 7KHVLV DGYLVRU\ FRPPLWWHHV IRU 0 6 VWXGHQWV LQ )LVKHU  
 PHPEHUV RQH RI ZKRP LV WKH FKDLU  
 Â 7KH FRPPLWWHH FKDLU PXVW EH WHQXUHG RU WHQXUH WUDFN  
 WKH )LVKHULHV 'HSDUWPHQW PXVW EH DQ DSSURYHG \$ODVND &  
 8QLW \$.&):58 IDFXOW\ ZLWK D IRFXV LQ ILVKHULHV DQ DSSURY  
 0DULQH %LRORJ\ RU 2FHDQRJUDSK\ RU EH DSSURYHG &ROODERU  
 Â 5HVHDFK DSSURDQG GRVW KHOLDWHR DOWPHPEHUV LQ WKH )LVKHU  
 'HSDUWPHQW PD\ FR FKDLU EXW PD\ QRW FKDLU 0DVWHU V DGYL  
 FRPPLWWHH PHPEHUV PXVW EH DSSURYHG IDFXOW\ LQ RQH RI WI  
 KDYH WKHLU SULPDU\ DFDGHPLF DSSRLQWPHQW LQ WKH )LVKHUL  
 Â 2WKHU PHPEHUV RI DGYLVRU\ FRPPLWWHHV PD\ EH IDFXOW\ IU  
 8\$) GHSDUWPHQWV RWKHU XQLYHUVLWLHV RU WKH\ PD\ EH VXL  
 IURP RXWVLGH DFDGHPLD  
 Â \$GGLWLRQDO PHPEHUV EH\RQG WKH WKUHH UHTXLUHG PD\ LQF  
 GR QRW KROG D JUDGXDWH GHJUHH EXW DUH DSSURYHG E\ D PD  
 IDFXOW\

3K' 'HJUHH

Â 'LVVHUWDWLRQ DGYLVRU\ FRPPLWWHHV IRU 3K' OHDVW GRVW LQ  
 PHPEHUV ZKR KROG GRFWRUD DQG GRVW UHTXLUU  
 Â 7KH FRPPLWWHH FKDLU PXVW EH WHQXUHG RU WHQXUH WUDFN  
 WKH )LVKHULHV 'HSDUWPHQW PXVW EH DQ DSSURYHG \$ODVND &  
 5HVHDFK 8QLW \$.&):58 IDFXOW\ ZLWK D IRFXV LQ ILVKHULHV  
 WHQXUH WUDFN IDFXOW\ LQ 0DULQH %LRORJ\ DQG 2FHDQRJUDSK  
 Â 5HVHDFK DSSURDQG GRVW KHOLDWHR DOWPHPEHUV LQ WKH )LVKHULHV 'HSD  
 FR FKDLU EXW PD\ QRW FKDLU GRFWRUDO DGYLVRU\ FRPPLWWHH  
 Â \$W OHDVW WZR FRPPLWWHH PHPEHUV PXVW EH DSSURYHG IDF  
 OHDVW RQH PXVW KDYH WKHLU SULPDU\ DFDGHPLF DSSRLQWPHQW  
 Â 2WKHU PHPEHUV RI DGYLVRU\ FRPPLWWHHV PD\ EH IDFXOW\ IU  
 8\$) GHSDUWPHQWV DQG RWKHU XQLYHUVLWLHV RU WKH\ PD\ EH  
 VFLHQWLWV IURP RXWVLGH DFDGHPLD  
 \$GGLWLRQDO PHPEHUV EH\RQG WKH IRXU UHTXLUHG PD\ LQFOXG  
 GR QRW KROG D GRFWRUDO GHJUHH EXW DUH DSSURYHG E\ D PD  
 IDFXOW\ WKH &)26 'HDQ DQG WKH \*UDGXDWH 6FKRRO

&RPPLWWHH DSSURYDO

7KH FRPSRVLWLRQ RI JUDGXDWH DGYLVRU\ FRPPLWWHHV LQ )LVK  
 YRWH RI WKH )LVKHULHV 'HSDUWPHQW IDFXOW\ XQOHVV WKH\ KI  
 WHQXUH WUDFN HPHULWXV RU DSSURYHG UHVHDFK IDFXOW\ L  
 RU FROODERUDWLQJ IDFXOW\ DSSRLQWPHQW RU DUH DSSURYHG

%BchYa dcmXVnhYI bj YfglnrZ5 Ug U'

g9a dcmXVnhYI bj YfglnrZ5 Ug UV HchUmi fYUWcfngUWZWlna Ya VfbhY: lg Yfg8YUfa Ybzchc Xbl U'c]hUhc]ba YhjbhY

: lg Yfg8YUfa Ybzchc Yh]g]bhY: lg Yfg8YUfa YbzUxch]b5 Ug U7ccdmUjY: lg UbXK |XIZI b]hZWlnk]h UzWg]b' gYfg







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# 7KH LQWURGXFWRQ VKRXOG JLYH VRPH EDFNJURXQG  
WRSLF DQG \RXU V\WHP UHJLRQ DQG KDELWDW

# 7KH LQWURGXFWRQ VKRXOG DGGUHV

:K\ DUH \RX GRLQJ WKLV"

:K\ VKRXOG ZH FDUH DERXW WKLV"

:KDW LV NQRZQ DERXW WKLV WRSLF"

:KDW DUH \RX FRQWULEXWLQJ WR WKH H[LVWLQJ

# 7KH LQWURGXFWRQ VKRXOG GHPRQVWUDWH WKDW \RX

# <RX QHHG VRPH UHIHUHQFHV LQ \RXU LQWURGXFWRQ  
UHVHDFKHG \RXU WRSLF

R 5HVHDFK TXHVWLRQ

# &OHDUO\ VWDWH \RXU K\SRWKHVLV RU TXHVWLRQV DQ  
WR MXVW KDYH RQH K\SRWKHVLV RU TXHVWLRQ

R \*RRG UHVRXUFHV WR UHIHU WRR

' (6\$ JXLGH MIRXM»G ;VMXMRK 1EHI+)EMHI%S7XIT•F]•  
9RHIVKVEHYEXI ;VMXMRK MR XLI &MSPSKMGEP 7GM

' 4YVHYI K;VMXMRK MW E 'SRZIVWEXMSR 4YVHYI 3;C

R 0HWKRGV

# \$ PHWKRGV VHFWRQ WKDW VKRZV \RX KDYH WKRXJKW  
DGGUHV \RXU P@

7KH \*UDGXDWH 6WVG\ 3ODQ VKRXOG EH WKH EDVLV IRU FRPSOHV  
&DQGLGDF\ EXW LW LV QRW QHFHVVDU\ WR VXEPLW DQRWKHU \*U  
6FKRRO ZLWK WKH \$SSOLFDWLRQ IRU \$GYDQFHPHQW WR &DQGLG  
\$ SHWLWLRQ IRUP LV XVHG WR UHTXHVW DQ\ FKDQJHV WR WKH \$  
EHHQ ILOHG 7KH SHWLWLRQ PXVW EH VLJQHGE E\ WKH FRPPLWWH  
'HDQ RI \$FDGHPLF 3URJUDPV 7KH SHWLWLRQ IRUP FDQ EH IRXQQ  
D^ P O E W

<RX PD\ DSSO\ IRU DGYDQFHPHQW WR FDQGLGDF\ LI \RX DUH LQ  
6DWLVIDFWRULO\ FRPSOHWHG SURJUDP FRUH FRXUVHV  
)RU 2FHQRJUDSK\ GHQWV FRPSOHVWV DU\ FRXUWHU DQG  
VXFFHVVIXOO\ GHIHQG D WKHVLV SURSRVDO  
)RU VLKHWLWXGHQWV VXFFHVVIXOO\ GHIHQG D WKHVLV  
)RU 0DULQH %LRORJ\ SDVV \RXU UHTXHVW IRU 0DULQH RORJ  
2FHQRJUDSK\ 3K\VLORJ\ RZLWK%QRU EHHQV DQG VXFFH  
GHIHQG WKH WKHVLV SURSRVDO LQ D SXEOLF VHPLQDU VHW  
)RU 0DULQH 3RVLGHQWV VXFFHVVIXOO\ FRPSOHVW KRUV R  
DQG HOHFWLYH FRXUVHZRUN ZLWK JUDGHV RI % RU EHHW  
)RU 0DULQH 6WVG\GHQWV VXFFHVVIXOO\ FRPSOHVW KRUV R  
DQG HOHFWLYH FRXUVHZRUN ZLWK JUDGHV RI % RU EHHW  
+DYH D \*3\$

WZ P O E W

<RX PD\ DSSO\ IRU DGYDQFHPHQW WR FDQGLGDF\ IRU WKH 3K' GH  
DQG KDYH DFRPSOLVKHG WKH IROORZLQJ  
&RPSOHWHG WKH IXOO WLPH HTXLYDOHQW RI WZR DFDGHP  
5HFHLYHG DSSURYDO RI WKH \*UDGXDWH 6WVG\ 3ODQ  
2EWDLQ FRPPLWWHH DSSURYDO RI GLVVHUSDWLRQ SURSR  
3DVVHG D ZULWWHQ DQG RU RUDO TXDOLILQJ H[DPLQDWL  
WR VHH ZKLFK LV UHTXLUHG  
0DULQH %LRORJ\ DQG 2FHQRJUDSK\ SURSRVDO LQ D  
VHPLQDU  
)RU 0DULQH %LRORJ\ VHWGHQWV +DYH FRPSOHWHG RU FD  
XQGHVWDQGLQJ RI WKH FRXUVH PDWHULDO FRYHUHG LQ 0D  
2FHQRJUDSK\ DQG 3K\VLORJ\ RI 0DULQH 2UJDQLVPV 7KH  
,) VLPLODU FRXUVHV ZHUH WDNHQ

([DPLQDWLRQV

7KH SULPDU\ SXUSRVH RI WKH FRPSUHKHQVLYH H[DPLQDWLRQ LV  
LQWHJUDWHG NQRZOHGJH DQG XQGHUVWDQGLQJ RI WKH SULQFL  
DQG UHODWHG ILHOGV

)LVKHULHV &RPSUHKHQVLYH H[DPLQDWLRQ 06 DQG 3

06 VWXGHQWV LQ )LVKHULHV F, RPSOHPHQ & RPSUHKHQVLYH ([DPLQDWLRQ  
06 )LVKHULHV VWXGHQWV DUH UHTXLUHG WR SUHVHQW DQG GHIH  
EHIRUH WKH DGYLVRU\ FRPPLWWHH DQG ILOH D 5HSRUW RQ &RPS  
7KH IRUPDW RI WKH SURSRVDO VKRXOG DGKHUH WR VWDQGDUG S  
HVVDEOLVKH 13% RI SUHWHU RI WKH SURSRVDO MFW 'H&R DSSWLRQ 3URSRV  
3UHSUDUDWLRQ , \$VWSXJHWLQV LXPUDH QPQGHG , Q DQ RUDO H  
IROORZLQJ WKH VWXGHQW V SUHVHQWDWLRQ WKH FRPPLWWHH  
SURSRVDO E WKH VWXGHQW V DELOLW\ WR H[SODLQ DQG MXVV  
XQGHUVWDQGLQJ RI WKH EURDGHU FRQWH[W DQG VLJQLILFDQFH  
DQG PDQDJHPHQW DQG G DQ\ DGGLWLRQDO WRSLFV LGHQWLILH  
\*63 DV VSHFLILHG E\ WKH FRPPLWWHH \$GGLWLRQDO WRSLFV V  
HVVHQWLDQ WR WKH VWXGHQW V WKHVLV DQG VKRXOG EH EDVHG  
DJUHHG XSRQ EDFNJURXQG PDWHULDQV 4XHVWLRQV DERXW WKH  
G VKRXOG EH DSSURSULDWH WR DQ 0 6 OHYHO VWXGHQW HDUO

7KH SURSRVDO GHIHQVH PXVW EH FRPSOHWHG GXULQJ RU EHIRU  
VRPH FLUFXPVWDQFHV H J ZKHQ D FODVV WKDW LV HVVHQWLDQ



WR 3DVV ,I WKH JUDGH LV QRW FKDQJHG WR 3DVV ZLWKLQ WKH  
DW WKH FRPSUHKHQVLYH H[DPLQDWLRQ WKH JUDGH EHFRPHV )D  
,I WKH \$GYLVRU\ &RPPLWWHH ILQGV WKDW WKH VWXGHQW V SHU  
NQRZOHGJH WKH H[DP ZLOO EH JUDGHG )DLO 6WXGHQWV IDLO  
HQWLWOHG WR D VHFRQG H[DPLQDWLRQ \$IWHU WZR IDLOXUHV  
'HSDUWPHQW &KDLU WR VLW LQ WKH H[DPLQDWLRQ D WKLUG WLF  
SHWLWLRQ ,I D WKLUG DWWHPSW LV XQVXFFHVVIXO DQG WKH  
SHUIRUPDQFH WR EH XQVDWLVIDFWRU\ WKH VWXGHQW ZLOO EH  
,I WKH VWXGHQW GLVDJUHHV ZLWK WKH RXWFRPH RI WKH H[DPV  
VWXGHQW FDQ DSSHDO WKH GHFLVLRQ RI WKH FRPPHWWHU WKU  
DFDGHPLF DSSHDOV

003 VWXGHQWV &RPSUHKHQVLYH H[DPLQDWLRQ RU &D



5HWDNLQJ WKH 06 0DULQH %LRORJ\I&WRSUHKHQLWVHWH(GRFLGHV  
VWXGHQW ODFNV NQRZOHGJH LQ VRPH RI WKH DUHDV FRYHUHG C  
3&RQGLWLRQDO 3DVV' 7KH FRPPLWWHH ZLOO WKHQ GLFWDWH ZK  
FRQGLWLRQV FDQ LQFOXGH EXW DUH QRW OLPLWHG WR UHPHGL  
DQG RU VDWLVIDFWRU\ DQVZHUV WR ZULWWHQ TXHVWLRQV DIWH  
FDVHV WKH FRPPLWWHH PD\ UHTXLUH DQ DGGLWLRQDO H[DPLQD  
GHILFLHQF\ KDV EHHQ RYHUFRPH 7KH FRQGLWLRQV PXVW EH PH  
33DVV' ([FHSW XQGHU XQVXDO FLUFXPVWDQFHV ZKLFK VKRXOG  
'HSDUWPHQW &KDLU WKH FRQGLWLRQV PXVW EH PHW ZLWKLQ RQ  
RQH VHPHVWHU WKH VWXGHQW LV QRW PDNLQJ VXEVDQWLDO S  
DQG GRHV QRW KDYH DQ DFFHSWDEOH UHDVRQ IRU WKH GHOD\ V  
H[DP JUDGH WR 3)DLO' ,I WKH VWXGHQW V DQVZHUV DUH RYHU  
H[DP ZLOO EH JUDGHG 3)DLO' \$ IDLOHG H[DP FDQ EH UHSHDWHG  
H[DP 7KH &)26 \$FDGHPLF 3URJUDPV 2IILFH VKRXOG DJDLQ EH QR  
SODQQHG H[DP GDWH DQG D QHZ IDFXOW\ H[DPLQHU IURP WKH 0  
DVVLJQHG 6WXGHQWV VKRXOG ZRUN ZLWK WKHLU FRPPLWWHH W  
DWWHPSW ,I WKH H[DP LV IDLOHG D VHFRQG WLPH WKH VWXGHQ  
H[DP WR UHWDNH WKH H[DP IRU WKH WKLUG WLPH 7KH SHWLWL  
VWXGHQW V DGYLVRU\ FRPPLWWHH PHPEHUV DQG FKDLU VDWLQ  
VXEPLWWHG WR WKH 'HSDUWPHQW &KDLU IRU DSSURYDO 7KH OH  
FRQYLQFLQJ H[SODQDWLRQ RI WKH UHDVRQV ZK\ WKH ILUVW WZR  
GHWDLOHG VWHSV LQFOXGLQJ D WLPOLQH IRU FRPSOHWLQJ W  
,I D WKLUG DWWHPSW LV XQVFFHVVIXO QR RWKHU DWWHPSWV  
DEOH WR FRPSOHW WKH 06 GHJUHH UHTXLUHPHQWV IRU 0DULQ  
WKH RXWFRPH RI WKH H[DP WKH VWXGHQW FDQ DSSHDO WKH GH  
HVWDE 0\$YKSHG FHV V IRU DFDGHPLF DSSHDOV

7KH FRPSUHKHQVLYH H[DPLQDWLRQ IRU 3K' UHTXLUHQH %LRORJ\ VW  
FRPSUHKHQVLYH H[DPLQDWLRQ ZULWWHQ DQG RUDO IRU 3K' VW  
WKH VHFRQG \HDU 7KH SXUSRVH RI WKH H[DPLQDWLRQ LV WR GH  
WR XQGHUWDNH WKH SURSRVHG GLVVHUSDWLRQ UHVHDFK 7KH  
FRPSOHWHG EHIRUH WKH PDMRULW\ RI WKH UHVHDFK LV FRQGX  
FDQGLGDF\ XQWLO WKH H[DP LV VFFHVVIXOO\ FRPSOHWHG (DFI  
ZULWWHQ IRU KLP RU KHU E\ WKH PHPEHUV RI WKH JUDGXDWH D  
DUHDV WR EH FRYHUHG LQ WKH H[DPLQDWLRQ VKRXOG EH GLVFX  
DUHDV VKRXOG EH QRWHG LQ WKH \*UDGXDWH 6WXG\ 3ODQ 2IWH  
JUDGXDWH FRXUVHV WR KHOS SUHSDUH IRU WKH H[DPLQDWLRQ  
PHPEHUV PRQWKV EHIRUH WKH H[DPLQDWLRQ LV SODQQHG D  
FRYHUHG 6WXGHQWV W\SLFDOO\ VFKHGXOH LQGLYLGXDO PHHWL  
VWUDWHJLHV IRU SUHSDULQJ IRU WKH H[DP DQG RU REWDLQ UH  
FRQVLVWV RI D ZULWWHQ SRUWLRQ DQG DQ RUDO SRUWLRQ (DFI  
TXHVWLRQ RU VHULHV RI TXHVWLRQV WKDW JHQHUDOO\ UHTXLUH  
PLQLXP RI ILYH GD\ V WR FRPSOHW WKH ZULWWHQ H[DP IRU D  
6HFWRQV RI WKH ZULWWHQ H[DP GR QRW KDYH WR EH FRPSOHW  
LGHDOO\ RFFXU ZLWKLQ D ZHHN WLPH IUDPH \$IWHU WKH FRPP  
ZULWWHQ H[DP QrupDOO\ ZLWKLQ RQH WR WKUHH ZHHNV D FO  
RUDO H[DPV 0867 LQFOXGH DQ RXWVLGH H[DPLQHQ DSSRLQWHG  
DSSOLFOMWSQ XDI HGX JUDGVFKRRO FIXUWOM RXXVGLGHWN[DPLE  
D 3K' RUDO H[DPLQDWLRQ\WKH BK'PDW XGMOM \*UDGXDWH 6FKRRO  
GD\ V EHIRUH WKH VFKHGXOHG RUDO H[DP



UHVHDFK DQG DSSURDFK PHWKRGV DQG PD\ LQFOXGH SUHOLP  
WKH SUHVHQWDWLRQ WKH DXGLHQFH ZLOO KDYH WKH RSSRUWX  
DUHD RI UHVHDFK a PLQXWHV )DFXOW\ PHPEHUV SUHVHQW  
IRUP ZLWK DQ\ FRQFHUQV DERXW WKH SURSRVHG UHVHDFK 06  
UHVHDFK LV RQ WUDFN 3K' 2FHDQRJUDSK\ VWXGHQWV 7KHUH  
FRPPLWWHH ZLOO FRQYH\ DQ\ DUHDV RI ZHDNQHVV WR WKH VWX  
PHPEHUV RI WKH 2FHDQRJUDSK\ WHQXUH WUDFN L H WHDFKLQ  
SXEOLF SURSRVDO GHIHQVHV EDUULQJ DQ\ XQDYRLGDEOH VFKH

5HSRUW RQ ([DPLQDWLRQ )RUP IRU 06 2FHDQRJUDSK\ VWXGHQ  
\$IWHU WKH FRPSOHWLRQ RI DQ\ SURSRVDO GHIHQVH DQG FRXUV  
([DPLQDWLRQ\ VLJQHGE\ \RXU FRPPLWWHH FKDLU FRPPLWWHH P  
WKH 'HDQ DQG LI UHTXLUHG WKH RXWVLGH H[DPLQHU 7KH VWX  
ILOLQJ WKLV IRUP 7KH 35HSRUW RQ ([DPLQDWLRQ\ IRUP FDQ EH  
ZHEVLWH XQGHU 3IRUPV\ 6WXGHQWV FDQQRW DGYDQFH WR FDQ  
SUHVHQWDWLRQ LV VXFFHVVIXOO\ FRPSOHWHG DQG H[DPLQDWLR

&RPSUHKHQVLYH H[DPLQDWLRQV IRU 3K' 6WXGHQWV

7KH 2FHDQRJUDSK\ 'HSDUWPHQW UHTXLUHV D SURSRVDO SUHVHQ  
2FHDQRJUDSK\ VWXGHQWV 3SXEOLF SUHVHQWDWLRQ\ VHFWRQ R  
VWXGHQW QHDU WKH VWDUW RI WKHLU VHFRQG \HDU DQG D TXD  
QRUPDOO\ WDNHQ QHDU WKH HQG RI WKH VHFRQG \HDU 7KH SXU  
H[DPLQDWLRQ LV WR GHPRQVUDWH WKDW WKH VWXGHQW LV UH  
IRU KLV RU KHU GLVVH[WLDWLRQSRKLDWLRQV IRU UH VXFFHVVIXOO\ F  
EHIRUH PDMRU SRUWLRQV RI WKH 6WXGHQWV DQQRW SCHW 6SHV  
FDQGLGDF\ XQWLO WKH H[DP LV VXFFHVVIXOO\ FRPSOHWHG (DFI

ZDV ERWK ULJRURXV DQG IDLU 7KH VWDQGDUG IRU D '3DVV' LV  
VWXGHQW¶V UHVSQRVHV WKLQNV WKDW WKH VWXGHQW KDV WKH  
FRPSOHWH WKHLU GLVVHUUWDLRQ UHVHDFK 7KH VWDQGDUG IRU  
FRPPLWWHH EDVHG RQ WKH VWXGHQW¶V UHVSQRVHV WKLQNV W  
NQRZOHGJH QHFHVVDU\ WR V\FFHVVIXOO\ FRPSOHWH WKHLU GLV  
RQH RU PRUH DUHDV RI GHILFLHQF\ 7KH FRPPLWWHH ZLOO VSHE  
GHILFLHQFLHV 7KH FRQGLWLRQV FDQ LQFOXGH VDWLVIDFWRU\ D  
TXHVWLRQV WR EH DWWHPSWHG DIWHU DQ DGGLWLRQDO SHULR  
WDNH DQ DGGLWLRQDO FRXUVH 7KH FRQGLWLRQV PXVW EH PHW  
DQG H[FHSW XQGHU XQXVXDO FLUFXPVWDQFHV ZKLFK VKRXOG E  
'HSDUWPHQW &KDLU DQG WKH FKDLU RI WKH H[DP FRPPLWWHH V  
VPHVWHU RI WKH H[DP GDWH ,I DIWHU RQH VPHVWHU WKH V  
SURJUHVV WRZDUG FRPSOHWLQJ WKH FRQGLWLRQV DQG GRHV Q  
GHOD\ WKH H[DP FRPPLWWHH FDQ FKDQJH WKH H[DP JUDGH WR  
QRW WKLQN WKDW WKH VWXGHQW¶V SHUIRUPDQFH GHPRQVWUDW  
FRPSOHWH WKH GLVVHUUWDLRQ UHVHDFK WKH H[DP ZLOO EH J

5HSRUW RQ ([DPLQDWLRQ )RUP IRU 3K ' VWXGHQWV  
\$IWHU WKH FRPSOHWLRQ RI DQ\ H[DPLQDWLRQ H J FRPSUHKKH  
VWXGHQW PXVW VXEPLW D '5HSRUW RQ ([DPLQDWLRQ' VLJQH E  
PHPEHUV WKH 'HSDUWPHQW &KDLU DQG WKH 'HDQ DQG LI UHTX  
VWXGHQW DQG RU DGYLVRU LV UHVSQRVLEOH IRU ILOLQJ WKLV I  
'UDGXDWH 6FKRRO ZHEVLWH XQGHU 'IRUPV'

5H WDNLQJ W~~W~~X~~(D~~H~~Q~~WV IDLOLQJ W~~K~~D~~P~~E~~R~~S~~W~~L~~R~~I~~C~~H~~D~~V~~H~~Y~~H~~Q~~W~~L~~W~~O~~H~~G  
UHWDNH 6W~~X~~G~~H~~Q~~W~~V LQ WKLV VLWXDWLRQ DUH VWURQJO\ HQFRX  
WR JHW D GHWDLOHG HYDOXDWRQ RI WKH SUREOHPV ZLWK WKH  
RQ WKH QH[W DWWHPSW ,Q WKH FDVH RI WZR IDLOXUHV WKH VV  
WKLUG WLPH ZLWKLQ GD\ DIWHU EHLQJ QRWLILHG RI WKH IDL

" ,W LV WKH VWXGHQW TV UHSRQWWEIROLWQWRXWLOLGH H[DPLQH  
,Q WKH FDVH RI D GLVVHUWDWLRQ GHIHQVH \RX PXVW VXSSO\ W  
GLVVHUWDWLRQ DW OHDVW RQH ZHHN EHIRUH WKH GHIHQVH 7KH  
RQ ([DPLQDWLRQ IRUP EXW QRW WKH \$SSURYDO RI WKH 'LVVHUW

7KH \$SSHDO RI D )DLOXUH RI WKH 'HIHQVH  
)DLOXUH RI WKH WKHVLV RU GLVVHUWDWLRQ GHIHQVH LV XQFRP  
H[DPLQDWLRQV DUH YLUWXDOO\ LPSRVVLEOH WR HYDOXDWH LQ  
DUH XQOLNHO\ WR EH VXFFHVVIXO +RZHYHU WKH VWXGHQW FDC  
WKURXJK WKH 85VSDROELVWHRU DFDGHPLF DSSHDOV

5HSRUW RQ ([DPLQDWLRQ )RUP  
\$IWHU WKH FRPSOHWLRQ RI DQ\ H[DPLQDWLRQ L H SURSRVDO  
WKHVLV RU GLVVHUWDWLRQ GHIHQVH WKH VWXGHQW PXVW VXE  
\RXU FRPPLWWHH FKDLU FRPPLWWHH PHPEHUV WKH 'HSDUWPHQ  
\$FDGHPLF 3URJUDPV DQG LI UHTXLUHG WKH RXWVLGH H[DPLQH  
LQLWLDWH WKH 5HSRUW RI ([DPLQDWLRQ IRUP KRZHYHU LQ VRF  
WKH VWXGHQW WR VWDUW WKH IRUP\* UTKXDRUP LFKORODWHHVRQH



E 6XEPLW D 5HSRUW RI \$GYLVRU\ &RPPLWWHH IRUP  
RI HYHU\ \HDU IRU VWXGHQWV VWDUWLQJ LQ WKH  
VPHVWHU UHVSHFWLYHO\ HYHU\ \HDU  
F 6XEPLW DQ \$GYDQFHPHQW WR &DQGLGDF\ IRUP W  
2QFH VXEPLWWHG WKLV IRUP IRUPDOO\ HVWDEOL  
UHTXLUHPHQWV  
G 5HJLVWHU DV QHFHVVDU\ DQG DSSO\ WR JUDGDW  
QRWHG LQ WKH \*UDGDWLRQ VHFWRQ  
H &RPSOHWH DOO GHJUHH UHTXLUHPHQWV ZLWKLQ  
" &UHGLW 5HTXLUHPHQWV  
6XFFHVIXOO\ FRPSOHWH D PLQLXP RI VPHVWHU FU  
FUHGLWV PXVW EH DW WKH JUDGDWH OHYHO LQFOXGL  
UHPDLQLQJ FUHGLWV PD\ EH DSSOLHG IURP FRXUVHV DW  
1R ) ) ) RU ) OHYHO FUHGLWV RU DXGLWHG  
WRZDUG PDVWHU¶V GHJUHH UHTXLUHPHQWV  
)RU SURJUDPV UHTXLULQJ D WKHVLV D PD[LPXP RI FU  
ZLWK D PLQLXP RI FUHGLWV RI WKHVLV PD\ EH D  
UHTXLUHPHQWV )RU SURJUDPV UHTXLULQJ D SURMHFW  
FUHGLWV PD\ EH DSSOLHG WRZDUG GHJUHH UHTXLUHPHQ  
PDQ\ WKHVLV DQG RU UHVHDFK FUHGLWV DV QHHGHG W  
003 DQG 006 VWXGHQWV PXVW FRPSOHWH D PLQLXP RI  
OHDVW VPHVWHU FUHGLWV PXVW EH DW WKH OHYH  
" 6HFRQG ODVWHU¶V 'HJUHH 3URJUDPV  
\$W WKH GLVFUHWLRQ RI WKH VWXGHQW V DGYLVRU\ FRPP  
GHDQ WKH VWXGHQW PD\ WUDQVIHU XS WR RI WKH PLC  
IRU D 8\$) PDVWHU¶V GHJUHH IURP D SUHYLRXVO\ HDUQH  
FUHGLW PD\ QRW EH UHVHDFK SURMHFW RU WKHVLV FU  
FRPSOHWHG JUDGDWH OHYHO FRXUVHV DQG QRW IRU SRI  
PDVWHU¶V GHJUHH IRU H[DPSON XS WR JUDGDWH FUH  
FUHGLW PDVWHU¶V GHJUHH XS WR JUDGDWH FUHGLW  
UHTXLUHPHQWV DSSO\ WR VWXGHQWV ZKR ZLVK WR SXUVX  
6XEPLW D QHZ DSSOLDFWLRQ LQFOXGLQJ WKH DSS  
XSGDWHG WUDQVFULSWV DQG WKUHH QHZ UHIHU  
\$FFHSWDEOH \*5( VFRUHV VXEPLWWHG SUHYLRXVO\  
VHFRQG PDVWHU¶V GHJUHH  
)XOILOO DOO JHQHUDO XQLYHUVLV\ UHTXLUHPHQW  
GHJUHH LQFOXGLQJ WDNLQJ D FRPSUHKHQVLYH H[  
D PLQLXP RI VPHVWHU FUHGLWV LQFOXGLQJ V  
WUDQVIHU FUHGLWV DQG SDVVLQJ GHIHQVH RI WK  
\$OO ZRUN XVHG WR IXOILOO GHJUHH UHTXLUHPHQW  
PXVW EH FRPSOHWHG ZLWKLQ VHYHQ \HDUV  
" ([FHSWLRQV WR 'HJUHH 5HTXLUHPHQWV  
'HYLDWLRQV IURP DFDGHPLF UHTXLUHPHQWV DQG UHJXOD  
EH DSSURYHG E\ DFDGHPLF SHWLWLRQ XVLQJ WKH IRUP D  
ZHEVLWH 0p° XGHQWàH 2s]SDS]PPEV E@ ñx™ V GHJUHH



67\$7 ) ²5HJUHVVLRQ DQG \$QDO\VLV RI 9DULDQFH  
\*UDGXDWH VHPLQDUV

D ^ D Æ]v }}o}P Ç

&RPSOHWH WKH JHQHUDO XQLYHUVLW\ UHTXLUHPHQWV SOHDV

&RPSOHWH WKH PDVWHU¶V GHJUHH UHTXLUHPHQWV SOHDVH U

&RPSOHWH D WKHVLV

&RPSOHWH WKH IROORZLQJ

0%, ) 0DULQH %LRORJ\ FUHGLWV

0%, ) 3K\VLORRJ\ RI 0DULQH 2UJDQLVPV FUHGLWV

2&1 ) %LRORJLFD O 2FHDQRJUDSK\ FUHGLWV

)LHOG &RXUVH ZLWK \$TXDWLF 6FLHQFH )RFXV

(OHFWLYHV LQ \$TXDWLF 6FLHQFHV DW OHYHO

0LQLPXP FUHGLWV UHTXLUHG FUHGLWV

6WXGHQWV PXVW KDYH D % RU EHWWHU JUDGH LQ WKH FRUH FRXUVHV RI WKH GHJUHH H[DP

([DPSOHV LQFOXGH 0%, ) 0%, ) 0%, ) 0%, )

([DPSOHV LQFOXGH EXW DUH QRW OLPLWHG WR 0%, ) 0%, ) 0%, ) 0%, ) 0%, )

6XFFHVIXOO\ FRPSOHWH D PEQHV RI RI ZKHUH WHUHPHVWHU FUHGLWV PXVW EH DW WKH WKHVLV DQG UHVHDFK 7KH UHPDLQLQJ FUHGLWV PD\ EH DSSOLHG IURP FRXUVHV DW W

D ^ K v}P Æ %oZ Ç

&RPSOHWH WKH JHQHUDO XQLYHUVLW\ UHTXLUHPHQWV SOH

&RPSOHWH WKH PDVWHU¶V GHJUHH UHTXLUHPHQWV SOHDVH

&RPSOHWH D WKHVLV

&RPSOHWH RI WKH IROORZLQJ FRQFHQWUDWLRQV

)25 %2/2\*,&\$/ &(0,&\$/ ¶2/2\*,&\$/ 3<6,&\$2&(\$12\*5\$3+ &21&(175\$7,216

D &RPSOHWH WKH IROORZLQJ

2&1 ) 3K\VLFD O 2FHDQRJUDSK\ FUHGLWV

2&1 ) \*HRORJLFD O 2FHDQRJUDSK\ FUHGLWV

2&1 ) %LRORJLFD O 2FHDQRJUDSK\ FUHGLWV

2&1 ) &KHPLFD O 2FHDQRJUDSK\ FUHGLWV

2&1 ) ,QWH O

6WXGHQWV P XVW KDYH D % RU EHWWHU JUDGH LQ WKH FRUH FRXUVHV RI WK  
FRPSUHKHQVLYH H[DP

0LQLPXP FUHGLWV UHTXLUHG FUHGLWV

)25),6+(5,(2&(\$12\*5\$3+&21&(175\$7,21

D &RPSOHWH WKH IROORZLQJ

2&1 ) 3K\VLFDQ 2FHDQRJUDSK\ FUHGLWV

2&1 ) \*HRORJLFDQ 2FHDQRJUDSK\ FUHGLWV

2&1 ) )LVKHULHV 2FHDQRJUDSK\ FUHGLWV

2&1 ) %LRORJLFDQ 2FHDQRJUDSK\ FUHGLWV

2&1 ) &KHPLFDQ 2FHDQRJUDSK\ FUHGLWV

2&1 ) ,QWHJUDWLYH 2FHDQRJUDSK\ FUHGLWV

2&1 ) 7KHVLV FUHGLWV

(OHFWLYHV DSSURSULDWH WR DUHD RI FURQGHQWUDWLRQ

0LQLPXP FUHGLWV UHTXLUHG FUHGLWV

6WXGHQWV P XVW KDYH D % RU EHWWHU JUDGH LQ WKH FRUH FRXUVHV RI WKH GHJUHH  
H[DP

6XFFHVVIXOO\ FRPSOHWH D PLQLPXP RI VPHVWHU FUHGLWV RI ZKLFK VPHVWHU  
LQFOXGLQJ WKHVLV DQG UHVHDFK 7KH UHPDLQLQJ FUHGLWV PD\ EH DSSOLHG IURP FRX

0DVWHUV LQ 0DULQH 3ROLF\ 003 \*HQHUDO 5HTXLU

7KLV SURJUDP LV MRLQWO\ RIIHUG E\ 8\$6 DQG 8\$) ZLWK 8\$) DFW



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: / ) ) 'DWD $QDO\VLV LQ %LRORJ\
J (OHFWLYHV &RPSOHWH FUHGLWV RI HOHFWLYHV
$Q\ FRUH FODVV QRW XVHG WR VDWLVI\ WKH FRUH
UHTXLUHPHQW FDQ EH XVHG DV DQ HOHFWULWV
$&16 ) ,QWHUQDWLRQDO /DZ DQG WKH (QYLURQPH
$&16 ) 6FLHQFH 7HFKQRORJ\ DQG 3ROLWLFV
$&16 ) &RPSDUDWLYH ,QGLJHQRXV 5LJKWV DQG 3
$&16 ) $UFWLF 3ROLWLFV DQG *RYHUQDQFH
%,2/ ) 6FLHQWLILF :ULWLQJ (GLWLQJ DQG 5HYLV
6FLHQFHV
%,2/ ) %LRJHRJUDSK\
%,2/ ) 3ODQW 3K\VLRORJ\ DQG 'HYHORSPHQW
%,2/ ) 3RSXODWLRQ *HQHWLFV
%,2/ ) (QYLURQPHQWDO 0LFURELRORJ\
%,2/ ) 9HUWHEUDWH 3DOHRQRORJ\
),6+ ) ,FKWK\RORJ\
),6+ ) &RPPXQLFDWLQJ 6FLHQFH WR WKH 3XEOLF
),6+ ) ,QGLJHQRXV )LVKHULHV RI $ODVND
),6+ ) (VWLPDWLRQ RI )LVK $EXQGQFH
),6+ ) 3RSXODWLRQ \QDPLFV RI 9HUWHEUDWHV
),6+ ) %HKDYLRUDO (FRORJ\ RI )LVKHV
),6+ ) 3K\VLRORJLFDQ (FRORJ\ RI )LVKHV
),6+ ) 3DFLILF 6DOPRQ /LIH +LVWRULHV
),6+ ) (FRV\VWHP EDVHG )LVKHULHV 0DQDJHPHQW
),6+ ) %LRHFRQRPLF 0RGHOLQJ DQG )LVKHULHV 0
),6+ ) $TXDWLF &RQVHUYDWLRQ DQG 0DQDJHPHQW
),6+ ) )RXQGDLRQV RI 0DULQH 3ROLF\ DQG 2FHD
),6+ ) /DZ DQG )LVKHULHV
),6+ ) ,QWHUQDWLRQDO 0DULWLPH /DZ DQG ,88 )L
),6+ ) (FRQRPLF 'HYHORSPHQW IRU )LVK GHSHQGH
),6+ ) 3ROLWLFDO (FRORJ\
-285 ) $GYDQFHG 'LJLWDO 3KRWRJUDSK\ 3RUWIRQ
-285 ) 'RFXPHQWU\ )LOPPDNLQJ
-285 ) 3XEOLF 5HODWLRQV DQG 3XEOLF ,QIRUPDW
0%, ) 0DULQH %LUG (FRORJ\ DQG &RQVHUYDWLRQ
0%, ) +XPDQ ,PSDFWV WR WKH 0DULQH %LRVSKHU
0%, ) &RQWURYHUVLHV LQ 0DULQH 6FLHQFH
0%, ) (DUO\ /LIH +LVWRULHV RI 0DULQH ,QYHUWH
0%, ) %LRORJ\ RI 0DULQH 0DPPDOV
0%, ) 1HDUVKRUH (FRORJ\ )LHOG &RXUVH
0%, ) 0DULQH %LRORJ\ DQG (FRORJ\ )LHOG &RXUV
0%, ) 0DULQH (FRV\VWHPV
0%, ) %HQWKL (FRORJ\
0%, ) .HOS )RUHVW (FRORJ\
0%, ) 6WDEOH ,VRWRSH 7HFKQLTXHV LQ (QYLURQ
0%, ) (FRORJ\ DQG 3K\VLRORJ\ RI 0DULQH 0DFUR
0%, ) $TXDWLF )RRG :HE (FRORJ\
150 ) (QYLURQPHQWDO /DZ
150 ) 5HVRXUFH 0DQDJHPHQW 3ODQQLQJ
150 ) *,6 $QDO\VLV
150 ) *,6 3URJUDPPHQJ

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\*UDGXDWH VWXGHQW H[SHFWDWLRQV

([SHFWDWLRQ 'RFXPHQWV

\$ GRFXPHQW WR FRPPXQLFDWH H[SHFWDWLRQV IRU JUDGXDWH V  
'HSDUWPHQW LV ORFDWHG RQ WKH &26\$DFDGHPLF FRXUWHUHQXQG  
WKH 0DULQH %LRORJ\ JUDGXDWH SURJUDP SOHDVH UHYLHZ WKH  
RU FRQFHUQV ZLWK \RXU IDFXOW\ DGYLVRU 3OHDVH QRWH WKDY  
PD\ GHYLDWH VOLJKWO\ IURP WKLV GRFXPHQW 7KLV GRFXPHQW  
WKH EDVLV RI GLVFXVVLQRQV EHWZHHQ VWXGHQWV DQG WKHLU D  
\RX KDYH WKHP

2FHDQRJUDSK\ DQG )LVKHULHV GHSDUWPHQWV KDYH DGYLVRU V  
KDYH QRW EHHQ SURYLGHG ZLWK RQH SOHDVH FRQWDFW \RXU D  
DQG VWXGHQWV DUH H[SHFWHG WR UH DG WKH &)26 DQG 8\$) \*UDG  
WKH FRQWHQWV

5HVH DUFK DQG 7HDFKLQJ \$VVLVWDQWVKLSV 5\$ 7\$

6WXGHQWV DUH DZDUGHG DVVLVWDQWVKLSV WR KHOS VXSSRUW  
DFDGHPLF JRDOV DQG HDUQ WKHLU GHJUHH :KLOH WKH DVVLVW  
SXUVXLW LV D SHUVRQDO DQG SURIHVVLRQDO GHYHORSPHQW DQ  
7HDFKLQJ \$VVLVWDQWVKLSV DUH SDLG EL ZHHNO\ VDODU\ 7KRVI  
ZKLOH RQ D 5\$ 7\$ PXVW FOHDU WLPH RII ZLWK WKHLU IDFXOW\ D  
IRU WKH FRXUVH WKH\ DUH DVVLJQH G WR 5HVH DUFK DQG 7HDFK  
SRVLWLRQV DQG WKH IXQGLQJ DJHQF\ DGYLVRU KDV WKH ULJKW  
WKH VWXGHQWV DFDGHPLF FDUHHU

7KHVLV FUHGLWV

%DVHG RQ 8\$) \*UDGXDWH 6FKRRO SROLF\ WKH H[SHFWDWLRQ IR  
FRPSOHWH D PLQLXP RI IRXU KRXUV D ZHHN WRZDUGV ZRUNLQJ  
SHU WKHVLV FUHGLW WKDW WKH\ HQUROOHG IRU WKDW VHPHVW  
UHJLVWHUV IRU QLQH FUHGLWV RI ),6+ 2&1 RU 0%, WKHQ W  
RI KRXUV RI ZRUN SHU ZHHN RQ WKHLU WKHVLV UHVH DUFK H  
SURFHVV LQJ DQG RU H[SHULPHQWDWLRQ DQG RU PRGHOLQJ G  
RQ D UHVH DUFK RU WHDFKLQJ DVVLVWDQWVKLS WKHVH WKHVLV  
KRXUV RI ZRUN DVVRFLDWHG ZLWK WKDW DVVLVWDQWVKLS

,QWHUQDWLRQDO 6WXGHQWV 7KHVLV &RXUVH FUHGLV

7KH 'HSDUWPHQW RI +RPHODQG 6HFXULW\ YLHZV LQWHUQDWLRQDO  
DQG UHTXLUHV VWXGHQWV WR FRPSOHWH WKHLU SURJUDP H[SHC  
WR HQUROO IXOO WLPH DW FUHGLWV D VPHVWHU 7KLV HQVXU  
DQG FDQ PDNH WLPHO\ SURJUHVV WR WKHLU GHJUHHV )RU PRUH  
SOHDVH UHYLHZ [WV](#) QWHUQDWLRQDO 6WXGHQW

\*XLGHOLQHV IRU 3UHSDUDWLRQ RI WKH 7KHVVLV 'LV  
)LVKHULHV 0DULQH %LRORJ\ DQG 2FHDQRJUDSK\

127( 7+(5(\$5(63(&),&5(&7,21\$25),6+(5,(678'(17677+((1' 2) 7+,66(&7,21

%H VXUH WR DWWHQG WKH WKHVLV SUHSDUDWLRQ ZRUNVKI  
6FKRRO HYHU\ VHPHVWHU

:ULWLQJ

6WXGHQWV DUH XUJHG WR SULQW RXW DQG FDUHIXOO\ UH DG WK  
DYDLODEOH DW WKH \*UDGXDWH 6FKRRO ZHEVLWH

KWWSV ZZZ XDI HGX JUDGVFKRRO FXUHQW VWXGHQWV UH DG\ V  
J SKS

%()25( EHJLQQLQJ WR ZULWH 0DQ\ DVSHFWV RI WKH UHTXLUHG I  
WKH GRFXPHQW LV ZULWWHQ EXW GLIILFXOW DQG WLPH FRQVXP  
GRQH 7KH VWXGHQW VKRXOG UHDFK DQ DJUHHPHQW ZLWK WKHL  
ZKHWKHU WKH WKHVLV RU GLVVHUWDWLRQ ZLOO EH ZULWWHQ LC  
UH DG\ IRU VXEPLVVLRQ WR D SURIHVVLRQDO MRXUQDO RU LQ V

3URSRVDOV 7KDW :RUN \$ \*XLGH IRU 3ODQQQLQJ 'LHVHUEDWLRQV  
/DZUHQFH ) /RFNH \$XWKRU HW DO \$PDJRQ ,6%1

7KH (OHPHQWV RI 6W\OHE\)~~FLXOWL D F GLVWUXFN~~ % :KLWH \$PDJRQ  
,6%1

+RZ 7R :ULWH 3XEOLVK D 6FLHQWELI 15R BBSWUS VDK (\$GLWKLRIQ \$P  
,6%1

6WXGHQWV ZKR KDYH GLIILFXOW\ ZULWLQJ RU IRU ZKRP (QJOLV  
8\$) :ULWLQJK&HOSWUJ +RZHYHU WIRFXVHWLQDLQDQWUZULWLQJ IR  
XQGHUJUDGXDWLV DQG GRHV QRW KDYH WKH UHVRXUFHV WR HG  
VFLHQWLILF NQRZOHGJH QHFHVVDU\ IRU VRPH DVSHFWV RI HGLW  
VSHFLILF SUREOHPV KRZHYHU DQG DUH ZRUWK D WU\ 6WXGHQV  
RU ZHDN VNLOOV LQ (QJOLVK VKRXOG SODQ WR WDNH H[SRVLW  
/DQJXDJH FRXUVHV RU SXUVXH RWKHU VWUDWHJLHV WR LPSURY  
6RPH VXJJHVVHG FRXUVHV WKDW PD\ EH EHQHILFLDO WR \RXU S  
WKHVLV GLVVHUEDWLRQ

QRW DOO VWXGHQWV DUH DEOH RU ZLOOLQJ WR SURYLGH VXFK D  
WR GR VR 1RWH WKDW VXFK HGLWRULDO DVVLVWDQWV FDQ FRU  
QRW EH H[SHFWHG WR H[WHQV, WYHO\ SUHLZDUM\ WKHH PDW\ GHLOW\ V  
ZULWH WKH WKHVLV RU GLVVHUWDWLRQ LQ DFFHSWDEOH (QJOLV  
PDNH WKDW LPSRVVLEOH WKH VWXGHQW PXVW LPSURYH WKRVH

### 5HYLHZ DQG UHYLVLRQ

1RUPDOO\ WKH VWXGHQW ZLOO VXEPLW HDFK FKDSWHU RI WKH V  
WKHLU DGYLVRU\ FRPPLWWHH FKDLU 6RPH FRPPLWWHH FKDLUV  
WKHVLV GUDIW EHIRUH EHJLQQLQJ UHYLHZ 6WXGHQWV VKRXOG  
WKH\ EHJLQ WR ZULWH DQG WKLV LV DOVR D JRRG WLPH WR ILQ  
RWKHU REOLJDWLRQV WKDW FRXOG DIIHFW KRZ ORQJ LW WDNHV  
FRPPLWWHH PHPEHUV PD\ RU PD\ QRW UHFG WKH ILUVW GUDIW F

\*HQHUDOO\ PXOWLSOH GUDIWV DQG HGLWRULDO H[FKDQJHV ZLW  
FKDSWHU E\ FKDSWHU RU DV D FRPSOHWH WKHVLV RU GLVVHUW  
URXQGV RI FRUHFWRQV DQG \RXU DGYLVRU FRPPLWWHH FKDL  
GRFXPHQW ZLOO EH UHGD\ IRU VXEPLVLRQ DQG UHYLHZ E\ WKH  
IHHGEDFN IXUWKHU GUDIWV PD\ EH UHTXLUHG

5DUHO\ D VWXGHQW ZLOO WKLQN WKDW KLV RU KHU WKHVLV RU  
FRPPLWWHH FKDLU DQG RU FRPPLWWHH PHPEHUV WKLQN WKDW I  
FRPPLWWHH PHPEHUV UHTXLUHPHQWV IRU DGGLWLRQDO UHYLVI  
LQWHUHVW .HHS LQ PLQG WKDW WKH FRPPLWWHH LV WU\LQJ WR  
RI D VXFFHVIXO GHIHQVH 2FFDVLQRQDO\ D PDMRULW\ RI FRPP  
GLVVHUWDWLRQ @VHWHGE IRU WU\H)HQVH EXW D VLQJOH FRPPLW  
VWXGHQW DQG KLV RU KHU PDMRU DGYLVRU VKRXOG DVN WKH 'H  
DGYLFH

\$IWHU SRVW GHIHQVH FRUHFWRQV DUH FRPSOHWHG DQG WKH













7KH IROORZLQJ IRUPV VKRXOG EH VXEPLWWHG QR ODWHU W  
\RX ZLOO EH VXEPLWWLQJ WKH IRUPV ODWH \RX ZLOO QHHG  
([WHQVLRQ WR VXEPLW ODWH IRUPV /LQN

" \$QQXDO 5HSRUW  
" 5HSRUW RI ([DPLQDWLRQ )RUP LI FRPSOHWHG FRPSUHK  
GHIHQVH  
" \$GYDQFHPHQW WR &DQGLGDF\ LI 5HSRUW RI ([DPLQDWL  
VXEPLWWHG

)LIWK VHPHVWHU

" 7LH XS DQ\ ORRVH HQGV LQ \RXU UHVHDFK DQG GDWD DQD  
" )LQLVK ZULWLQJ \RXU WKHVLV FRQIHUULQJ RIWHQ ZLWK \RX  
" 6FKHGHOH \RXU 'HIHQVH  
" 'HIHQG  
" )LOH \RXU 5HSRUW RI 'HIHQVH IRUP  
" )LOH \RXU VLQ \$SSURZHOQ IRUP DGYLVRU DHDUHQFH  
WKDW WKH WKHVLV LV UHJG\ IRU 'HSDUWPHQW &KDLU L  
" )LOO RXW GHSUWPHQW H[LW VXUYH\

)XOO WLPH 3K' VWXGHQWV LQWHQGLQJ WR FRPSOHWH

%HIRUH WKH EHJLQQLQJ RI \RXU ILUVW VHPHVWHU  
" &RQIHU ZLWK \RXU PDMRU DGYLVRU RU LQWHULP DGYLVRU W  
\RXU ILUVW DQG VHFRRG VHPHVWHU  
" ,I \RX KDYH D PDMRU DGYLVRU DQG D VSHFLILF UHVHDFK D  
WR DFRPSOLVK GXULQJ WKH ILUVW \HDU DQG VHW XS D UR  
VXEMHFW WR UHVLVLRQ  
" \$VN \RXU PDMRU DGYLVRU IRU UHJGLQJ VXJJHVWLRQV UHOD  
UHJGLQJ DQG GLVFXVV LW ZLWK \RXU DGYLVRU  
" ,I \RX KDYH DQ LQWHULP DGYLVRU DVN KLV RU KHU DGYLFH  
RQ IDFXOW\ PHPEHU WR FRQWDFW UHODWLYH WR SRWHQWL  
WR DQ\ IDFXOW\ PHPEHU ZKRVH UHVHDFK LQWHUHVWV \RX  
" &RPSOHWH 8\$) DQG &)26 VDIHW\ WUDLQLQJ 0867 EH FRPSOHV  
ODEV  
" &RPSOHWH DQ\ UHTXLUHG WUDLQLQJ FKHFN ZLWK \RXU DGY

'XULQJ \RXU ILUVW \HDU

" 0HHW IUHTXHQWO\ D VKRUW PHHWLQJ DW OHDVW ELZHNO\  
DGYLVRU WR GLVFXVV \RXU SURJUHVV LQ UHVHDFK DQG FR  
GLILFXOWLHV <RX VKRXOG UHILQH DQG UHVLV \RXU UHVH  
" ,I \RX KDYH DQ LQWHULP DGYLVRU WKHVLV PHHWLQJV VKRXO  
D SURMHFW DQG PDMRU DGYLVRU DV ZHOO DV SURJUHVV LQ  
" \$SSO\ IRU IXQGLQJ LI \RX GR QRW KDYH IXQGLQJ WR VXSSRU  
WKH 26 VWXGHQV SDJKSHU WDLQLQJ DQG LQWHUHQVLRQ DGYLVRU RU L  
DGYLVRU PD\ NQRZ RI DGGLWLRQDO RXWVLGH VRXUFHV DQ  
SUHSDUDWLRQ \$OO VWXGHQWV \RXU DQ VXEPLW DQ DSSOLF  
6FKRODHYHUS \HDU 2QH DSSO\ WDLQLQJ DQG LQWHUHQVLRQ \RX PD\  
HOLJLEOH WR EH DZDUGHG

" \$W WKH HQG RI WKH ILUVW VHPHVWHU RU WKH EHJLQQLQJ R  
FKDQJHV LQ \RXU FODVV VFKHGXOH QHHGHG GXH WR FRXUVH  
WKH ILUVW VHPHVWHU FKDQJHV LQ \RXU LQWHUHVWV HWF  
" %\ WKH EHJLQQLQJ RI WKH VHFRQG VHPHVWHU GLVFXVV SRY  
\RXU PDMRU DGYLVRU RU LQWHULP DGYLVRU ,I \RX KDYH QR  
FDQGLGDWHV DUUDQJH D PHHWLQJ WR WDN DERXW \RXU S  
" &KRRVH \RXU FRPPLWWHH PHPEHUV SOXV RQH RU WZR DOW  
FDQQRW VHUYH  
" &RQWDFW \RXU FKRLFHV DQG DVN WKHP LI WKH\ DUH ZLOOLC  
FRPPLWWHH  
" &RPSOHHW DQG \$SXEEDWPHQW RI \*U&R&DWRUH  
" 6FKHGXOH D PHHWLQJ ZLWK \RXU \*FRPPLWV SURSRVUVH D QH D G  
FRQVXOWDWRQ ZLWK \RXU PDMRU DGYLVRU EHIRUH WKH PH  
" \$OVR EHIRUH WKH PHHWLQJ PHHW ZLWK \RXU PDMRU DGYL  
LV IDLUO\ ZHOO RXWOLQHG :KDW LV WKH SUREOHP \RX DUH  
WHVWHG" 7KH DSSURDFKHV DQG PHWKRGV \RX DUH XVLQJ" :  
" \$W WKH PHHWLQJ GLVFXVV WKH \*63 SURSRV \$OQ DQG UHVHD  
3URJUHVV 5HSRUW IRUP

7KH IROORZLQJ IRUPV VKRXOG EH VXEPLWWHG QR ODWHU W  
\RX ZLOO EH VXEPLWWLQJ WKH IRUPV ODWH \RX ZLOO QHHG

7KH IROORZLQJ IRUPV VKRXOG EH VXEPLWWHG QR ODWHU W  
\RX ZLOO EH VXEPLWWLQJ WKH IRUPV ODWH \RX ZLOO QHHO  
([WHQVLRQ WR VXEPLW ODWH IRUPV /LQN

" \$QQXDO 5HSRUW

7K LUG \H DU

- " 6FKHG XOH DQG SDVV \RXU TXDOLI\LQJ H[DPLQDWLRQ ,I DQ  
QRW IRU JHW WR UHTXHVW DQ RXWVLGH H[DPLQHU
- " )LOH 5HSRUW RI &RPSUHKKHQVLYH ([DP IRUP
- " )LOH 5HSRUW RI &RPSUHKKHQVLYH ([DP IRUP  
,\RX DUH RQ D 5\$ RU 7\$ EH VXUH WR FRPPLWWHH 26\$  
WKHP WR ILOH DQ LQFUHDVH RI SD\ UDWH LW LV WKH  
&)26 \$FDGHPLF 3URJUDPV
- " &RQWLQXH WR PHHW IUHTXHQWO\ ZLWK \RXU PDMRU DGYLVR  
IXWXUH JRDOV IRU \RXU UHVHDFK
- " &RQGXFH ILHOG RU ODERUDWRU\ UHVHDFK RU GDWD DQDO  
SURMHFW
- " 0HHW ZLWK FRPPLWWHH PHPEHUV DV QHHGHG IRU DGGLWLRQ
- " 6FKHG XOH D PHHWLQJ ZLWK \RXU DGYLVRU\ FRPPLWWHH 5H  
DVN IRU LQSXW RQ VWHSV QHHGHG IRU FRPSOHWLRQ RI \RXU

7KH IROORZLQJ IRUPV VKRXOG EH VXEPLWWHG QR ODWHU W  
\RX ZLOO EH VXEPLWWLQJ WKH IRUPV ODWH \RX ZLOO QHHO  
([WHQVLRQ WR VXEPLW ODWH IRUPV /LQN

" \$QQXDO 5HSRUW

)RXUWK \H DU

- " &RQWLQXH WR PHHW IUHTXHQWO\ ZLWK \RXU PDMRU DGYLVR  
IXWXUH JRDOV IRU \RXU UHVHDFK
- " 0HHW ZLWK FRPPLWWHH PHPEHUV DV QHHGHG IRU DGGLWLRQ
- " &RQGXFH ILHOG RU ODERUDWRU\ UHVHDFK RU GDWD DQDO  
SURMHFW
- " %HJLQ ZULWLQJ LI SRVVLEOH 3UHSDUH D PDQXVFULSW IRU  
SURJUHVVHG WR WKDW SRLQW :ULWH XS PHWKRGV LQWURG  
QDWLRQDO RU LQWHUQDWLRQDO PHHWLQJ WR SUHVHQW VRP
- " \$SSO\ IRU D WKHVLV FRPSOHWLRQ IHOORZVKLS LI QHHGHG
- " 6FKHG XOH D PHHWLQJ ZLWK \RXU DGYLVRU\ FRPPLWWHH 5H  
DVN IRU LQSXW RQ VWHSV QHHGHG IRU FRPSOHWLRQ RI \RXU

7KH IROORZLQJ IRUPV VKRXOG EH VXEPLWWHG QR ODWHU W  
\RX ZLOO EH VXEPLWWLQJ WKH IRUPV ODWH \RX ZLOO QHHO  
([WHQVLRQ WR VXEPLW ODWH IRUPV /LQN

" \$QQXDO 5HSRUW

)LIWK \H DU  
" 7LH XS DQ\ ORRVH HQGV LQ \RXU UHVHDUFK DQG GDWD DQD  
" )LQLVK ZULWLQJ \RXU GLVVHUWDWLRQ FRQIHUULQJ RIWHQ Z  
6XEPLW PDQXVFULSWV IRU SXEOLFDWLRQ DV WKH\ DUH FRPS  
" \$WWHQG D QDWLRQDO RU LQWHUQDWLRQDO PHHWLQJ RU VH  
" \$SSO\ IRU SRVWGRFV RU RWKHU MREV DSSURSULDWH IRU \R  
" \$SSO\ IRU JUDGXDWLRQ  
" 6FKHG XOH 'HIHQVH GR QRW IRUJHW WR UHTXHVW RXWVLGH  
" 'HIHQG \RXU GLVVHUWDWLRQ  
" )LOH 5HSRUW RI 'HIHQVH IRUP  
" )LOH \$SURYDO RI 'LVVHZKMO R R X U D G Y H V R U X WKH  
FOHDUDQFH \RXU GLVVHUWDWLRQ LV UHDG\ WR VXEPLW  
" )LOO RXW GHSDUWPHQW H[LW VXUYH\  
" \*UDGXDWH

\* UDGXDWLRQ &KHFNOLVW

" )L\$YDQFHPHQW WIRUPDQGLGDF\  
" \$SSO\JURUGXDWLRQ  
" 6FKHGXOH D GHIHQVH GDWH DQG URRP FRQWDFW &)26 \$FDG  
" 3K' VWXGHQWV ZLOO QXHG\WGHUHDXPHQWUDQ  
" (PDLO WKH &)26 \$FDGHPLF 3URJUDPV 2IILFH DQG 8\$) \*UDGXD  
  
" 7KHVLV 'LVVHUWDWLRQ WLWOH  
" \$EVWUDFW  
" =RRP OLQN DQG SDVVZRUG  
" 3KRWRJUDSK IRU VRFLDO PHGLD SRVW  
" \$Q\ DGGLWLRQDO LQIRUPDWLRQ WKDW \RX ZRXOG OLNH  
  
" 'HIHQG WKHVLV GLVVHUWDWLRQ 'DWH BBBBBBBBBBBB 7LPH  
" BBBBBBBBBBBBBBBBBBBB  
" 0DNH WKH QHHGHG IDFXOW\ FRUUHFWLRQV WR WKHVLV GLVV  
" )LOO7RXWL 'LVVHUWDWLRQ \$SSURYDO IRUP  
" 7XUQ LQ WKHVLV GLVVHUWDWLRQ WR 'HSDUWPHQW &KDLU  
" 0DNH QHHGHG 'HSDUWPHQW &KDLUV FRUUHFWLRQV  
" 7XUQ LQ WKHVLV GLVVHUWDWLRQ WR 'HDQ WKLW PXVW JR W

\$VVLVWDQWVKLSV DQG )LQDQFLDO \$LG

\*UDGXDWH \$VVLVWDQWVKLSV

5HVHDFK DQG WHDFKLQJ DVVLVWDQWVKLSV DUH DZDUGHG WR T  
SURJUDP EDVHG RQ DYDLODELWLW\ &)26 VWXGHQWV DUH DZDUG  
XVXDOO\ DW WKH WLPH WKH\ DUH DGPLWWHG LQWR WKHLU JUDG

\*UDGXDWH DVVLVWDQWV FDQQRW EH SDLG IRU D PD[LXP RI K  
VHVLRQ H[FHSWLRQV PD\ DSSO\ 6WXGHQWV ZLWK DVVLVWDQW  
FUHGLWV GXULQJ WKH IDOO DQG VSULQJ VPHVWHUV DXGLWHG  
ZRUNORDG 127( ,QWHUQDWLRQDO VWXGHQWV 0867 EH HQUROO

7HDFKLQJ DVVLVWDQWVKLSV LQFOXGH D WXLWLRQ SD\PHQW E\ W  
GXULQJ HDFK VPHVWHU LI WKH ZRUNORDG LV WR KRUV SH  
5HVHDFK DVVLVWDQWVKLSV FDQ LQFOXGH D WXLWLRQ SD\PHQW  
FUHGLWV SHU VPHVWHU 1R WXLWLRQ ZLOO EH LQFOXGHG LI W

7XLWLRQ VXSSOHPHQWV PD\ EH XVHG IRU WXLWLRQ RQO\ \*HQHU  
DQG 5\$V 6SHFLDO IHHV H J IRU DILHOG FRXUVH DUH RIWHQ V  
WKH GHSDUWPHQW RU JUDQW PDNHV RWKHU DUUDQJHPHQWV ZLV  
\*UDGXDWH 6FKRRO EHIRUH UHJLVWUDWLRQ

\$ JUDGXDWH VWXGHQW ZLWK D \*3\$ RI OHVV WKDQ IRU RQH VH  
FRQLQXH DV D JUDGXDWH DVVLVWDQW IRU WKH QH[W VPHVWHU  
EH DOORZHG SHU VWXGHQW 7KH VWXGHQW\V DGYLVRU\ FRPPLW  
PXVW DSSURYH WKH SHWLWLRQ E\ WKH VWXGHQW

5DWH RI 3D\ IRU &)26 \*UDGXDWH 5HVHDFK DQG 7HDFKL  
\$FDGHPLF <HDU

<u>2024-2025 Rates</u>	<u>MS, MMS, MMP, (if funded)</u>	<u>PhD</u>
Hourly Rate	\$24.87	\$29.00
Bi-weekly 20 hours	\$994.80	\$1160.00
Bi-weekly 40 hours	\$1989.60	\$2320.00

"Hga Ubi Uk Ugd Vlg XVZfYk YfWj YXhYZ ``5; K5 765 !: ga Yc Zh Yg dc Wga Ubi Wb YUZf  
d Vlg Jb "DYg Wb W7: CG5WkA Jfc flg gkjh Umei Yg hgc fi dNg"

\*\$

)XQGLQJ 6RXUFHV \$YDLODEOH IRU \*UDGXDWH 6WXGHQV  
\$ YDULHW\ RI IXQGLQJ VRXUFHV DUH DYDLODEOH WR DVVLVW JUI  
HGXFDFWLRQDO DQG UHVHDUFK JRDOV ZKLOH DW 8\$) 7KHUH DUH



LV DZDUGHG DV D PRQWKO\ IHOORZVKLS SD\PHQW ,QFRPH WD[HY  
IHOORZVKLSV VWXGHQWV UHFHLYLQJ WKH IHOORZVKLS PXVW SO  
± IRU WD[HV 7KH 5)5& ERDUG KDV WKH GLVFUHWLRQ WR FK  
GSHQGLQJ RQ HQGRZPHQW HDUQLQJV 5))RU ZHEUHLW @ IRUPDWLRQ

3&&5& 3ROORFN &RQVHUYDWLRQ &RRSHUDWLYH 5HVHDFK  
:KHQ IXQGV DUH DYDLODEOH WKH 3&&5& DZDUGV JUDGXDWH VW  
SURVSHFWLYH 8\$) JUDGXDWH VWXGHQWV ZKRVH UHVHDFK DOLJ  
DQQXDO 5HVHDFK 5)3 7KH IHOORZVKLS LQFOXGHV D VWDQGDU  
WXLWLRQ IHHV KHDOWK LQVXUDQFH DQG WKDW FDQ EH DS  
\$ZDUGV DUH UHQHZDEOH SHQGLQJ VFFHVVIXO DQQXDO SURJUH  
PD[LPXP RI \HDUV RI VXSSRUW 3K' VWXGHQWV PD\ UHFHLYH D  
3&&5& ZLOO VHQG RXW D FDOO IRU SURSRVDOV LI ZKHQ WKH\ GH  
%DVHG RQ IXQGLQJ DYDLODELWL\

/DGG 0DFDXOD\ 0HPRULDO 6FKRODUVKLS ',3\$&  
7KH /DGG 0DFDXOD\ \*UDGXDWH )HOORZVKLS LQ 6DOPRQ )LVKHUL  
HQGRZPHQW DQG GRQDWLRQV SURYLGHG WR WKH 8QLYHUVLW\ R  
&KXP ,QF ',3\$& D SULDYDWH QRQ SURILW VDOPRQ HQKDQFHPH  
\$ODVND 7KH IHOORZVKLS ZLOO VXSSRUW JUDGXDWH VWXGLHV L  
LQFRPLQJ SURVSHFWLYH JUDGXDWH VWXGHQW DQG ZLOO FRYH  
DQG KHDOWK LQVXUDQFH IRU XS WR WKUHH \HDUV VHFRQG DQG  
VFFHVVIXO DQQXDO SURJUHVV 6HOHFWLRQ LV FRPSHWLWLYH  
ZLOO EH VHQW RXW LQ 1RYHPEHU 'HFHPEHU LI IXQGLQJ DOORZV

7KH .DWKU\Q ( DQG -RKQ 3 'R\OH 6FKRODUVKLS  
6XSSRUW 8QGHUJUDGXDWH DQG \*UDGXDWH IHPDOH VWXGHQWV S  
DWWHQGLQJ WKH 8QLYHUVLW\ RI \$ODVND )DLUEDQNV 8S WR IRX  
8QGHUJUDGXDWH VWXGHQWV DW XS WR HDFK 7ZR IRU \*UDG  
HDFK 2QH \*UDGXDWH OHYHO VFKRODUVKLS ZLOO EH VSHFLILFDO  
LQIRUPDWLRQ [SONDWH6FKRODUVKLSZHEUHLW@IRUPDWLRQDO](#)

1RUWK \*XOI RI \$ODVND 6FKRODUVKLS  
7KH SXUSRVH RI WKLV DZDUG LV WR SURYLGH VXSSRUW IRU WKH  
6FLHQFHV &)26 JUDGXDWH VWXGHQW UHVHDFK SURMHFWV 7K  
WR RU KDYH LPSOLFDWLRQV IRU FXUUHQW LVVXH RI LPSRUWDQ  
DQG FDQ EH LQ DQ\ RI WKH DUHDV RI VLJQLILFDQFH IRU ILVKHUL  
ELRORJ\ VRFLRHFRRPLFV HWF \*UDGXDWH VWXGHQW UHFSLH  
FRQVXOWDWLRQ ZLWK UHVHDFK VFLHQWLWV DW WKH \$ODVND  
WKH 1DWLRQDO 0DULQH )LVKHULHV 6HUYLFH 10)6 DQG WKH UH  
WR ILVKHULHV PDQDJHPHQW DQG RI LQWHUHVW WR ILVKHULHV P  
WKH 6WDWH RI \$ODVND %RDUG RI )LVKHULHV RU WKH 1RUWK 3DF  
13)0& \$Q DQQRXQFHPHQW UHTXHVWLQJ SURSRVDOV ZLOO EH V  
IXQGLQJ DOORZV \$FDGHPLF 3URJUDPV DFDGHPLFV#FIRV XDI HG

8\$) \*UDGXDWH 6FKRRO 'HJUHH FRPSOHWLRQ DQG VFKRODUVKLS D  
:KHQ IXQGLQJ LV DYDLODEOH WKH 8\$) \*UDGXDWH 6FKRRO RIIHUV  
\RX FRPSOHWH \RXU JUDGXDWH GHJUHH 7KHVH DZDUGV DUH PDC  
UHYLHZ RI DQ DSSOLFDQW V 5HSRUW RI WKH \$GYLVRU\ &RPPLWW  
6WXGHQWV PD\ DSSO\ IRU ERWK WKH IHOORZVKLS DQG VFKRODU  
UHFHLYH RQO\ RQH DZDUG 6WXGHQWV FDQ UHFHLYH RQO\ RQH D  
GHJUHH 7KH DZDUGV DUH IRU XVH LQ WKH VHPHVWHU IDOO VS  
WKH DSSOLFDWLRQ &RQWDFW WKH 8\$) \*UDGXDWH 6FKRRO IRU P

\*UDGXDWH 6FKRRO 7UDYHO \*UDQW  
7UDYHO JUDQWV ZLOO EH DZDUGHG DV IXQGLQJ LV DYDLODEOH  
FRYHUDJH RI H[SHQVHV IRU WUDYHO WKDW FRQWULEXWHV GLUHFW  
UHVHDFK DQG RU QHWZRNLQJ ZLWK WKH EURDGHU SURIHVVLF  
7KH WUDYHO JUDQW RSSRUWXQLW\ LV IRU 8\$) VWXGHQWV HQURC  
SURJUDP IRU XS WR 7KLV JUDQW ZLOO OLNHO\ EH OHVV WK  
PDNH LW IHDVLEOH IRU PDQ\ VWXGHQWV WR WUDYHO QRW WR S  
DUH UHVSQRVLEOH IRU REWDLQLQJ DQ\ DGGLWLRQDO IXQGV QHH  
&RQWDFW WKH 8\$) \*UDGXDWH 6FKRRO IRU PRUH LQIRUPDWLRQ

5REHUW / DQG 9LUJLQLD 5 5DXVFK 6FKRODUVKLS  
7KH 5REHUW / DQG 9LUJLQLD 5 5DXVFK 6FKRODUVKLS DWWUDFW  
KDYH D FRPPLWPHQW WR WKH VWXG\ RI ODQJXDJHV DQG WKH KL  
\$ODVND 5HTXLUHPHQWV EH D JUDGXDWH VWXGHQW HQUROOHG  
PRWLDWLRQ DQG DFDGHPLF DQG OHDGHUVKLS SRWHQWLDO EH  
PLQLXP \*3\$ RI DSSOLFDQW\ SURJUDP PDMRU RU UHVHDFK  
WR WKH VWXG\ RI ODQJXDJHV DQG KLVWRU\ RI WKH LQGLJHQRXV  
JLYHQ WR PHPEHUV RI WKH LQGLJHQRXV SRSXODWLRQV RI \$ODVND  
[8\\$2QOLQH](#)

\$ODVND )O\ )LVKHUV 1DWXUDO 6FLHQFHV 6FKRODUVKLS  
7KH \$ODVND )O\ )LVKHUV DZDUGV D )LVKHULHV 6FKRODUVKLS  
VWXGHQWV HQUROOHG LQ HGXFDWLRQDO SURJUDPV UHODWHG W  
7KH 6FKRODUVKLS )XQG ZDV HVWDEOLVKHG LQ WR IXUWKHU  
WKH IUHVKZDWHU ILVKHULHV LQ \$ODVND SDUWLFXODUO\ 3DFLIL  
FKDU DQG \$UFWLF JUD\OLQJ 7KH VFKRODUVKLS LV RSHQ WR XQ  
DUH \$ODVND UHVLGHQWV

\$SSOLFDQWV PXVW GHPRQVWUDWH DQ LQWHUHVW LQ WKH ILHOG  
SURJUDPV DV ZHOO DV EH DGPLWWHG ZLWK D GHFODUHG PDMRU  
MXQLRU VHQLRU RU JUDGXDWH VWXGHQW LQ WKH ILHOG RI QD  
SURJUDPV 7KH DSSOLFDQW PXVW EH D IXOO WLPH VWXGHQW DW  
\$ODVND GXULQJ WKH WHUP IRU ZKLFK WKH VFKRODUVKLS LV DZD  
DFDGHPLF VWDQGLQJ ZLWK DQ RYHUDOO \*3\$ RI DW OHDVW GX  
\HDU [KWWS](#) [ZZZ.DODVND.IO\ILVKHUV](#) WKH \$) VFKRODUVKLS DSSOLFDW  
GRZQORDGHG LQ [SGI](#) [RUFGRFDUWLRQ](#) [DSSOLFDWLRQ](#) [GRF](#)  
[\\$\) 6FKRODUVKLS \\$SSOLFDWLRQ SGI](#)

12\$\$ 6FKRODUVKLSV  
3OHDVH [125\\$ VW 6WXGHQW RSSRUW](#) [WRQVHLHDG](#) [HFWLRQ](#) DO VFKRODUV  
RSSRUWXQLWLHV

6,\*0\$ ;, \*UDQWV LQ DLG IXQG

0LVF ,QIRUPDWLRQ

\*UDGXDWH 6WXGHQW 8QLRQ

\$/6.\$ \*5\$'8\$7( :25.(56 \$662&,\$7,21 \$\*:\$ 8\$:

7KH %DUJDLQLQJ 8QLW GHILQLWLRQ LQFOXGHV \*UDGXDWH \$VVL  
5HVHDFK \$VVLVWDQWV 6HUFLH \$VVLVWDQWV DQG (QJJDJHPHQ  
)HOORZV HQUROOHG LQ JUDGXDWH SURJUDPV \$\*:\$ EDUJDLQLQJ  
SD\UROO ZLOO KDYH WKH RSWLRQ WR SD\ XQLRQ GXHV WKURXJK  
ZHOO DV D GXHV GHGXFWLRQ IRUP WR GLVWULEXWH ZLOO EH DY  
5HJXODU IXOO WLP 8QLYHUVLW\ HPSOR\HHV UHJDUGOHVV RI Z  
SURJUDP DUH QRW SDUW RI \$\*:\$ 8\$: )RU PRUH LQIRUPDWLRQ S

[\hg#kk'Ug Ux #f#Ucf#UcfYUjbgfM #bXl'dd'](#)

7LPHVKHHWV

\$OO \*1 \*7 SRVLWLRQV ZLOO KDYH WLPVKHHWV 6LPLODU WR RW  
EH UHTXLUHG LI WLP RII LV EHLQJ WDNHQ RU LI IXQGLQJ QHHG  
SRVLWLRQV ZLOO FRQWLQXH WR XVH WLPVKHHWV WR VXEPLW D



\RXU GDWH RI JUDGXDWLRQ WR SUHSDUH FKDSWHUV IRU SXEOLF  
UHFHLYH SHUPLVVLRQ IURP WKH &)26 \$FDGHPLF 3URJUDPV 2IILFH  
IRU D VSHFLIBHQDSDHUHQWH WKDVLZHWKHGHVDFH DQG &)26 ZLOO  
\RXU RIILFH VSDFH IRU DQ LQFRPLQJ VWXGHQW E\ WKH WLPH \RX

127( 2IILFH VSDFH LV QRW WR EH XVHG IRU WKH VWRUDJH RI SH  
ERRNV SDSHUV DQG VFKRRO UHODWHG PDWHULDOV ODE VXSS  
FKHPLFDOV ,Q DGGLWLRQ RIILFHV DUH QRW WR EH XVHG DV VK  
DUH QRW SHUPLWWHG LQ 8\$) EXLOGLQJV ZLWKRXW SULRU DSSUR  
VHUYLFH DQLPDOV 8\$) SROLF\ 6WXGHQWV ZKR DEXVH W  
DVNHG WR YDFDWH WKH VSDFH ,I \RX DUH DVNHG WR YDFDWH \R  
ZHNV WR GR VR ,I WKH RIILFH VSDFH LV QRW YDFDWHG ZLWKLQ  
\$FDGHPLF 3URJUDPV ZLOO FRQWDFW WKH 8\$) 3ROLFH 'HSDUWPHQ  
5HVSRQVLELOLWLHV ZKR ZLOO LQYHQWRU\ SDFN DQG VWRUH

### &DPSXV 0DLO

7KH 8\$) &DPSXV 0DLO &HQWHU LV UHVSRQVLEOH IRU DOO LQFRPL  
LQWUD FDPSXV PDLO SLFNXS GHOLYHU\ IRU 8\$) GHSDUWPHQWV  
XQLYHUVLW\ EXVLQHVV RQO\ 0DLO LV VRUWHG DQG GHOLYHUHG  
LQGLYLGXDO IDFXOW\ VWDII RIILFHV (DFK GHSDUWPHQW KDV EH  
WR DVVLVW ZLWK WKH VRUWLQJ DQG GHOLYHU\ SURFHVV

,QFRPLQJ ± 'R 127 XVH 8QLYHUVLW\ RI \$ODVND DV \RXU SHUVRQD  
QRQ XQLYHUVLW\ EXVLQHVV PDLO LQFOXGLQJ XWLQW\ ELOOV  
DQG PDJD]LQHV 6WLWFK )L[ 80WD DQG DQ\ RWKHU SHUVRQDO  
DGGUHV RU SHUVRQDO PDLOER[ 8\$) FDPSXV PDLO ER[HV IRU SH  
WKH &DPSXV 0DLO &HQWHU

2XWJRLQJ ± 3HUVRQDO PDLO ZLOO EH SLFNHG XS ZLWK DOO RWK  
VHDOHG

### 5HVHDFK 3HUPLWV

\$OO VWXGHQWV ZRUNLQJ ZLWK YHUVHEDWHV KXPDQ VXEMHFW  
SROLFLHV DQG DFTXLUH WKH DSSURSULDWH SHUPLWV WR GR UH  
[2IILFH RI 5HVHDFK ,QWHJULW\](#)

\$GGLWLRQDO VWDWH RU IHGHUDO UHVHDFK FROOHFWLRQ RU  
DV /DQG 8VH 3HUPLWV &KHFN ZLWK \RXU DGYLVRU EHIRUH VWDU  
UHFHLYLQJ DQ\ VDPSOHV

6DIHW\ )(53\$ %XOO\ 0LQRU DQG 7LWOH ,; 7UDLQLQJ  
\$OO VWXGHQWV HPSOR\HG RU YROXQWHHULQJ LQ D ODE 0867 KD  
%()25( HQWHULQJ D ODE ,Q DGGLWLRQ DOO VWXGHQWV PXVW F  
7HDFKLQJ \$VVLVWDQWV PXVW FRPSOHWH )(53\$ )DPLO\ (GXFDWLR  
FHUWLILFDWLRQ \$VVLVWDQWV KLSV PD\ EH UHYRNHG LI VWXGHQ  
&RQWDFW \RXU VXSHUYLVRU IRU D OLWV RI WKH VDIHW\ WUDLQL



3XUFKDV LQJ L H 3URFXUHPHQW

3OHDVH ZRUN ZLWK \RXU DGYLVRU RQ DQ\ S XUFKDV LQJ L H P H Q W 3  
ZHEVSWUWDLQLQJ WR LPSRUWDQRU S XUFKDV LQJ L H P H Q W 3

(PSOR\PHQW 3D\UROO DQG \$XWR 'HSRVLW

6WXGHQWV UHFHLYLQJ D UHVHDUFK RU WHDFKLQJ DVVLVWDQWV

\*DEULHOOH +DJHOWRQ ZKR ZLOO DVVLVW VWXGHQWV ZLWK WKH

URHOH D O P 3 3 3 5 X G % D F K I E J R D V 3 X M V W D Q W A K I A S - 0 @ O O E H U H T X L U H G @ o



KDQG GHOLYHUHG HPDLOHG ID[HG RU PDLOHG WR 'LVDELOLW\ 6  
DSSOLFDWLRQ DQG GRFXPHQWDWLRQ DQ LQWHUDFWLYH LQWHUY  
,I\RX QHHG DVVLVWDQFH ZLWK FRPSOHWLRQ RI DQ\ IRUP FRQW  
XDI GLVDELOLW\ VHUYE FSKRQDDVND HJXE\ 77< DW )RU  
PRUH LQIRUPDWLRQ SOHDV [KHWLSMLW](#) [XDKHLGXZGHEWDEWHDW\](#) [VHUYLFH](#)

24FH RI 5LJKWV &RPSOLDQFH DQG \$FFRXQWDELOLW\ )  
\*UDGXDWH VWXGHQWV FDQ HDVLO\ IHHO HYHU\GD\ VWUHV DQG  
VFKRRO ZRUN DQG IDPLO\ OLIH &RPSRXQG WKDW ZLWK WKH SD  
RYHUZKHOPLOJ LQ D KXUU\ 7KH 8\$) 2IILFH RI 5LJKWV &RPSOLDQ  
UHFHQWO\ FUHDWHG WR VXSSRUW VWXGHQW FHQWHUHG SURJUD  
LQ DFKLHYLQJ WKHLU SHUVRQDO DFDGHPLF DQG FDUHHU JRDOV  
VWXGHQW FDUH FRQIOLFW UHVROXWLRQ VXLFLGH SUHYHQWLRQ  
DQG PFK PRUH

25&\$ LV FRPPLWWHG WR WKH VDIHW\ DQG VXFFHVV RI DOO 8\$) FR  
LQWHUYHQWLRQ 25&\$ HPSRZHUV HDFK PHPEHU RI WKH XQLYHUV  
FROODERUDWHV ZLWK FDPSXV SDUWQHUV WR HQFRXUDJH SUHYH  
VXFFHVV

7KH 2IILFH IRFXVHV RQ  
" 6WXGHQW &RQGXFV  
" 7LWOH ;;  
" 7KH 5HVLOLHQFH 3URMHFW  
" 6WXGHQW &\$5( 7HDP  
" (GXFDWLRQDO RXWUHDFK  
" 6WXGHQW &RQIOLFW 5HVROXWLRQ  
" 3ROLF\ 'HYHORSPHQW ,PSOHPHQWDWLRQ DQG (YDOXDWLRQ  
" )DFLOLWDWLRQ RI 6WXGHQWV (WKLFDQ 'HYHORSPHQW  
" 5HVWRUDWLYH -XVWLFH IRU 6WXGHQWV  
" 6XLFLGH 3UHYHQWLRQ  
" 6WXGHQW &ULVLV 0DQDJHPHQW  
" 6WXGHQW 'HDWK 0DQDJHPHQW  
" 6H[XDO \$VVDXOW (GXFDWLRQ DQG 3UHYHQWLRQ  
" \$OFRKRO DQG 'UXJ (GXFDWLRQ DQG 3UHYHQWLRQ  
" &RQVXOWDWLRQ WR DQG ZLWK RWKHU VWXGHQW VHUYLFH D  
'LVDELOLW\ 6HUYLFHV 9HWHUDQV DQG 0LOLWDU\ 6HUYLFHV  
&HQWHU 5HVRXUFH DQG \$GYRFD\ &HQWHU DQG WKH 7LWO  
" 'HYHORSPHQW RI SDUWQHUVKLSV ZLWK UHODWHG DFDGHPLF  
" 3DUHQW DQG )DPLO\ 5HODWLRQV

)RU PRUH LQIRUPDWLRQ DERXW WKH 25&\$ [VSSVHD](#) [ZZZY](#) [KDLW](#) [GWRU](#)

<RX FDQ DOVR HXDI RUF#DOW [UNFD](#) [BWXKHP](#) DW

6WXGHQW +HDOWK DQG &RXQVHOLQJ &HQWHU

7KH 8\$) 6WXGHQW +HDOWK DQG &RXQVHOLQJ &HQWHU [GHWDS](#) [LDW](#)  
PLVLRQWR KHOS RXU 8\$) VWXGHQW DQG [GHWDS](#) [SKUVRQDOO\](#) D  
DV WKH\ FDQ LQ WKHLU XQLYHUVLWY [GHWDS](#) [KHIQ](#) [MIHU](#) [LDQ](#) [FD](#)  
PHGLFD [FRQVHOLQJ](#) DVVLVWDQFH ZDQ [GHWDS](#) [QVHXGH](#)  
SODQ 7KH 6WXGHQW +HDOWK DQGT [BWXKHP](#) [GHWDS](#) [SURQDGH](#)









7KH 8QLYHUVLW\ RI \$ODVND )DLUEDQNV LV DQ DIILUPDWLYH DFWLRQ HTXDO RSSRUWXQLW\ HPSOR\HU DQG H  
UDFH UHOLJLRQ FRORU QDWLRQDO RULJLQ FLWL]HQVKLS DJH VH[ SK\VLFDQ RU PHQWDO GLVDELOLW\ VW  
SUHJQDQF\ FKLOGELUWK RU UHODWHG PHGLFDO FRQGLWLRQV SDUHQRKRRG VH[XDO RULHQDWLRQ JHGGH  
OHJDQ\ SURWHFWHG VWDWXV 7KH 8QLYHUVLW\ V FRPPLWPHQW WR QRQGLVFULPLQDWLRQ LQFOXGLQJ DJ  
DSSOLFDQWV IRU DGPLVVLRQ DQG HPSOR\PHQW &RQWDFW LQIRUPDWLRQ DSSOLFDEOH ODZV DQG FRPS  
QRQGLVFULPLQDWIZZQ DQDVLQDEHOGXDWL-WOH,;FRPSOLDQFH QRQGLVFULPLQDWLRQ